# WATERTOWN PUBLIC LIBRARY

STRATEGIC PLAN: 2020 - 2024

## **OUR MISSION**

A welcoming community destination that provides opportunities to engage, enrich, and entertain.

GOAL 1

Establish the library as a destination for learning through resources and experiences

#### **STRATEGIES**

- 1. Develop community spaces that facilitate connections between people and information
- 2. Empower staff to expand outreach to our diverse community
- 3. Develop and expand non-traditional programming and opportunities, such as a Library of Things
- 4. Identify and rectify barriers to use, including: language and cultural barriers, fines, etc.

GOAL 2

Expand awareness and recognition of library as a community asset

### **STRATEGIES**

- 1. Develop consistent and effective messaging that showcases the library's identity and role within the community
- 2. Enhance external communications and outreach to convey the value of the library
- 3. Revitalize the library website to improve navigation and ease of use

GOAL 3

Enhance the library user experience through community partnerships

### **STRATEGIES**

- 1. Work with the Greater Watertown Community Health Foundation and the Watertown Family Center to develop the TalkReadPlay Center
- 2. Partner with schools and families to support literacy and provide educational opportunities to prepare children for lifelong learning
- 3. Partner with the business community, local governments, foundations, and nonprofit organizations to realize the vision of being a catalyst for change in downtown Watertown

GOAL 4

Strengthen the library's operations

#### **STRATEGIES**

- 1. Establish library foundation after the completion of library construction to support library priorities and ensure long-term sustainability and new initiatives
- 2. Develop a succession plan to support continuity of knowledge, skills, and ideas
- 3. Identify and address gaps and opportunities in staff and board professional development